

**Howie Groff** is the President of Tealwood Care Centers, which operates more than 40 assisted living and nursing facilities across four states. As President, Mr. Groff is responsible for financial and operational issues as well as policy and business development. Mr. Groff is also the Immediate Past Chair of the National Center for Assisted Living (NCAL).

#### **National Center for Assisted Living**

The National Center for Assisted Living (NCAL) is the assisted living voice of the American Health Care Association (AHCA). NCAL is dedicated to serving the needs of the assisted living community through national advocacy, education, networking, professional development, and quality initiatives. NCAL's proactive, national focus on assisted living legislation is backed by the strongest and most influential long term care advocacy team in the country. NCAL members know that their voices will be heard by the national policymakers and regulators who continually seek to influence the future of assisted living. In addition to national advocacy, NCAL supports state-specific advocacy effort through its national federation of state affiliates. NCAL state affiliates work to create local education, advocate on behalf of assisted living providers, and provide the direct, ongoing support their assisted living members need to improve quality and grow their businesses.